

THE CORPORATION OF THE TOWN OF GEORGINA

REPORT NO. CAO-2021-0016

**FOR THE CONSIDERATION OF
COUNCIL**

September 22, 2021

SUBJECT: CAPITAL PROJECTS STATUS UPDATE REPORT

1. RECOMMENDATION:

That Council receive Report No. CAO-2021-0016 prepared by the Office of the CAO dated September 22, 2021, which provides a status update on the 2021 capital program.

2. PURPOSE:

This report provides a status update on the Town's 2021 capital program.

3. BACKGROUND:

The Town's 2021 Business Plan includes 112 capital projects

The 112 projects are listed in Attachment 1 by department. The capital projects can be categorized as follows:

Project category	# of projects
Roads, Bridges, Culverts, Ditches, SWM	15
Water, Wastewater	15
Parks, Playgrounds, Beaches, Trails	8
Vehicles, Equipment	21
Special Capital Projects (e.g. MURC)	7
Facility Improvements/Rehabilitation	13
Technology	10
Reviews, Studies, Plans, Strategies	20
Project Management/Consulting Services	3
TOTAL	112

4. ANALYSIS:**The pandemic situation has continued to impact the capital program**

In 2021, the capital program has been impacted by the COVID-19 pandemic and related provincial orders. The Town continued to re-prioritize efforts and resources to support the pandemic response, including hosting a vaccination clinic in partnership with York Region. Business continuity of essential services, along with ensuring staff and customer safety, continued to be the top priority for Council and management. Despite the pandemic, the majority (74%) of the 2021 capital projects are completed or on track.

The table below categorizes the 112 projects by those experiencing a minor delay (less than three months), a major delay (more than three months) and those that remain on track or that have been completed.

Project Status	# of projects	% of total
Completed	27	24.1
On track	56	50
Minor delay (< 3 month)	6	5.4
Major delay (> 3 month)	16	14.3
To be started in 2022	5	4.5
Cancelled	2	1.8
TOTAL	112	100%

Please note: the timeframe for a major delay has been revised from >1 month to >3 months. A three-month threshold is more reflective of what constitutes a major delay and also aligns with the Town's quarterly internal reporting schedule.

5. RELATIONSHIP TO STRATEGIC PLAN:

The extensive capital program serves to advance the entire 2019-2023 Corporate Strategic Plan across all four priorities:

- Priority 1: Grow our economy
- Priority 2: Promote a high quality of life
- Priority 3: Engage our community and build partnerships
- Priority 4: Deliver exceptional service

6. FINANCIAL AND BUDGETARY IMPACT:

The total capital budget for 2021 is \$67,967,290, which includes the following:

- \$8,260,210 in new approved capital budget for 2021
- \$26,377,270 in carryforward capital budget (excluding MURC and the replacement Civic Centre)
- \$19,025,140 in previously approved cash flow for the MURC
- \$14,304,670 in previously approved cash flow for the replacement Civic Centre

7. PUBLIC CONSULTATION AND NOTICE REQUIREMENTS:

There are no notice requirements related to this status update report. However, several of the 112 capital projects (e.g. Keswick Secondary Plan review) involve extensive public consultations and/or legislated notice requirements.

8. CONCLUSION:

Despite the global pandemic and the need to re-assign significant resources to initiatives like the vaccination clinic and recovery efforts, staff have been able to keep the capital program largely on track.

APPROVALS

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Attachment 1 – Comprehensive Status List of Capital Projects