



GEORGINA

**THE CORPORATION OF THE
TOWN OF GEORGINA
Special Council Agenda**

Tuesday, December 5, 2023
9:00 AM

Wednesday, December 6, 2023
9:00 AM

2024 Budget Review and Deliberations

Pages

1. CALL TO ORDER- MOMENT OF MEDITATION

“The Town of Georgina recognizes and acknowledges that we are on lands originally used and occupied by the First Peoples of the Williams Treaties First Nations and other Indigenous Peoples, and on behalf of the Mayor and Council, we would like to thank them for sharing this land. We would also like to acknowledge the Chippewas of Georgina Island First Nation as our close neighbour and friend, one with which we strive to build a cooperative and respectful relationship.

We also recognize the unique relationship the Chippewas have with the lands and waters of this territory. They are the water protectors and environmental stewards of these lands and we join them in these responsibilities.”

2. ROLL CALL

3. COMMUNITY ANNOUNCEMENTS

4. INTRODUCTION OF ADDENDUM ITEM(S)

5. APPROVAL OF AGENDA

6. DECLARATION OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF

7. ADOPTION OF MINUTES

1. Council Minutes held on November 8, 2023

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8. SPEAKERS

9. DELEGATIONS/ PETITIONS

1. Presentation; Andrew MacKenzie requesting approval of a budget for Georgina Pickleball Court upgrades and resurfacing

10. PUBLIC MEETINGS None.

1. Statutory Meeting(s) Under The Planning Act Or Meetings Pertaining To

The Continuation Of Planning Matters

2. Statutory Meeting(s) Under Other Legislation
3. Other Public Meetings

11. REPORTS

Advisement: Report No. DCAO-2023-0012 entitled 'Release of the 2024 Draft Budget' was received by Council on November 8, 2023

1. Adoption Of Reports Not Requiring Separate Discussion
2. Reports Requiring Separate Discussion

12. DISPOSITIONS/PROCLAMATIONS, GENERAL INFORMATION ITEMS AND COMMITTEE OF ADJUSTMENT

1. Dispositions/Proclamations None.
2. General Information Items
 - a. Information Items None
 - b. Briefing Notes
 - a. Two Additional Business Cases for Budget Deliberation

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13. MOTIONS/ NOTICES OF MOTION

14. REGIONAL BUSINESS

15. OTHER BUSINESS

16. BY-LAWS None.

17. CLOSED SESSION

1. Motion to move into Closed Session of Council
 - a. THE SECURITY OF THE PROPERTY OF THE MUNICIPALITY OR LOCAL BOARD, Section 239(2)(a), MA; I.T. Security
 - b. A PROPOSED OR PENDING ACQUISITION OR DISPOSITION OF LAND BY THE MUNICIPALITY OR LOCAL BOARD, Section 239(2)(c), MA; Sutton and Jackson's Point
 - c. LITIGATION OR POTENTIAL LITIGATION, INCLUDING MATTERS BEFORE ADMINISTRATIVE TRIBUNALS, AFFECTING THE MUNICIPALITY OR LOCAL BOARD, Section 239(2)(e), MA; Lake Drive Jurisdiction - Judicial Review
2. Motion to reconvene into Open Session of Council and report on matters

discussed in Closed Session

18. CONFIRMING BY-LAW

1. Bylaw Number 2023-0089 (COU-2) confirming the proceedings of Special Council on December 5 and 6, 2023

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19. MOTION TO ADJOURN



**THE CORPORATION OF THE
TOWN OF GEORGINA
Council Minutes**

Date: Wednesday, November 8, 2023
Time: 9:00 AM

Members of Council
Present:

Mayor Margaret Quirk
Regional Councillor Davison
Councillor Biggerstaff
Councillor Fellini
Councillor Neeson
Councillor Genge
Councillor Dale

Staff Present:

Ryan Cronsberry, CAO
Denis Beaulieu, Director of Development Services
Steve Lee-Young, Director of Community Services
Michael Bigioni, Director of Legislative Services, Town Solicitor
Rob Wheeler, Deputy CAO/Treasurer
Michael Vos, Director of Operations and Infrastructure
Shawn Nastke, Director, Strategic Initiatives
Val Stevens, Director, Library Services/CEO
Kelly Atkinson, Head, Human Resources
Rachel Dillabough, Town Clerk
Mamata Baykar, Deputy Clerk
Carolyn Lance, Council Services Coordinator
Cheyenne McAnuff, Records and Information Coordinator
Alan Drozd, Manager of Planning Policy
Anne Winstanley, Supervisor, Communications
Dina Havkin, Manager of Finance and Deputy Treasurer
Geoff Harrison, Manager, Taxation, Revenue & Customer Service
Karyn Stone, Manager, Economic Development & Tourism
Stefan Hordatt, Manager, Capital Projects - Strategic Initiatives
Stirling Munro, Manager of Procurement
Tanya Thompson, Communications Manager

Others Present:

Courtney Rennie, Senior Project Manager
Lorianne Zwicker, Deputy Fire Chief
Alison Yu, Senior Financial Analyst
Jessica Shoebridge, Animal Shelter Coordinator

Megan Long, Animal Shelter Coordinator
Katelyn Moore, Multimedia Communications Specialist
Melissa Moss, Graphic Designer
Tanya Mina, Web Content Specialist

1. **CALL TO ORDER- MOMENT OF MEDITATION**

“The Town of Georgina recognizes and acknowledges that we are on lands originally used and occupied by the First Peoples of the Williams Treaties First Nations and other Indigenous Peoples, and on behalf of Mayor and Council, we would like to thank them for sharing this land. We would also like to acknowledge the Chippewas of Georgina Island First Nation as our close neighbour and friend, one with which we strive to build a cooperative and respectful relationship.

We also recognize the unique relationship the Chippewas have with the lands and waters of this territory. They are the water protectors and environmental stewards of these lands and we join them in these responsibilities.”

- November 11th is Remembrance Day; Council remembered our war veterans, those who gave the ultimate sacrifice, those who serve our Country today and in the past

2. **ROLL CALL**

As noted above

3. **COMMUNITY ANNOUNCEMENTS**

- Saturday, November 11th is Remembrance Day, services will be held at the Keswick and Sutton cenotaphs at 10:30am and 11:00am respectively
 - Today is Indigenous Veteran's Day; Chief Jenkins is on Georgina Island to lay a wreath on behalf of the Town of Georgina. This nationally recognized day recognizes the service of indigenous people in the military and peace-keeping efforts over the years, flags will be flown at half-mast across Town facilities on November 8th and again on November 11th.
1. Pet Of The Month - Animal Shelter staff introducing pets available for adoption from the Georgina Animal Shelter

Megan Long and **Jessica Shoebridge**, Animal Shelter Coordinators, introduced Howard, a one and a half year old hound-mix who arrived at the shelter as a stray. Howard is a people-person, is food motivated, loves to play and is available for adoption at the Animal Shelter.

Continuation of Community Announcements;

- Sunday, November 12th, Friends of the Library is hosting a Victorian Tea Party event, 2-4pm

- Pefferlaw Lions held its Remembrance Day Service
- 'Movember' fundraiser on behalf of men's health lasts throughout the month of November
- Saturday, November 11th, Remembrance Day services to be held at the cenotaphs in Keswick and Sutton, 10:30am to 11:00am, to remember and honour our dedicated service veterans
- Wednesday, November 8th, 'I Read Canadian Day'; read a book by a Canadian author
- Thursday, November 9th, The Printmakers Festival opening ceremony, Georgina Art Gallery, 6:00pm
- Stroke drop-in today at the Sutton Library, 2:00pm, for those who have suffered a stroke and for caregivers of those who have suffered a stroke
- The Grinch can be seen around town
- Fill A Purse fundraiser for women in need at The Mansion House
- November 18th, Great Gatsby fundraising event at The Mansion House for the Food Pantry
- November 26th, Georgina Cares Auction on Rogers TV

2. Presentation of Marcom Awards to two Town Divisions

Mayor Quirk announced that two Town divisions won MarCom awards, an international creative competition from the Association of Marketing and Communication Professional that recognize outstanding achievement by marketing and communication professionals that exceed a high standard of excellence and are among the largest, most respected international creative competitions.

- The Economic Development and Tourism Division received a MarCom gold award for its Field To Table marketing campaign.
- The Communications Division received a platinum award for its Georgina's Game Plan marketing campaign for the Town's Strategic Plan, a gold award for its 2023 National Day for Truth and Reconciliation video and an Honourable Mention for its sneak peek video of the new Multi-use Recreation Complex in the category of Social Media Video.

Karen Stone recognized the Economic Development and Tourism Division Team members; Katrina Ellis, Julie Cain and Cristina Liu

Tanya Thompson recognized the Communications Team members; Kaitlyn Moore, Anne Winstanley, Melissa Moss and Tanya Mina

4. INTRODUCTION OF ADDENDUM ITEM(S)

- Item No. 3.2, announcement of MarCom award recipients
- Item No. 11.1.g (originally 11.1.f), Report No. DCAO-2023-0012, Release of 2024 Draft Budget
- Item No. 11.1.h, verbal update by staff regarding the Pefferlaw Pump Track and Skatepark
- Item No. 10.1.a, to be dealt with under Item 11, Reports

5. APPROVAL OF AGENDA**RESOLUTION NO. C-2023-0369**

Moved By Councillor Neeson

Seconded By Councillor Dale

That the November 8, 2023 Council agenda, with the following addendum item, be adopted;

- Item No. 3.2, announcement of MarCom award recipients
- Item No. 11.1.g (originally 11.1.f), Report No. DCAO-2023-0012, Release of 2024 Draft Budget
- Item No. 11.1.h, verbal update by staff regarding the Pefferlaw Pump Track and Skatepark
- Item No. 10.1.a, to be dealt with under Item 11, Reports

Carried

6. DECLARATION OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF None**7. ADOPTION OF MINUTES****RESOLUTION NO. C-2023-0370**

Moved By Councillor Fellini

Seconded By Councillor Biggerstaff

That the following minutes be adopted as presented:

1. Council Minutes held on October 4, 2023

Carried

8. SPEAKERS AND DELEGATIONS

1. Presentation; Tamas Hertel, Manager of York Region Transit Service Planning, to present proposed changes to transit services in Georgina for 2024

Tamas Hertel, Manager of York Region Transit Service Planning, presented the 2024 annual plan for York Region Transit as it pertains to the Town of Georgina, reviewed 2023 key initiatives, reviewed the annual plan process, provided a summary of stakeholder and public consultation, a summary of 2024 transit initiatives, ridership trends and next steps.

Numerous suggestions were made including; an alternate name for Mobility On Request (MOR), an express route to Hwy 404, potential stop added at East Gwillimbury GO Station, access to seasonal stops off the main route, year-round collection of data, alternative promotion methods of MOR, additional connections, alternate route to avoid North Street which is narrow and has no sidewalks.

RESOLUTION NO. C-2023-0371

Moved By Regional Councillor Davison

Seconded By Councillor Neeson

That Council receive the presentation provided by Tamas Hertel, Manager of York Region Transit Service Planning, presenting the proposed changes to transit services in Georgina for 2024.

Carried

9. PETITIONS None.

11. REPORTS

1. Adoption Of Reports Not Requiring Separate Discussion

Moved By Councillor Fellini

Seconded By Councillor Genge

That the following report recommendations be adopted;

b. Award of Contract OID2023-082 - Replacement of three (3) Dump Trucks with Winter Control Equipment

Report No. OI-2023-0014

RESOLUTION NO. C-2023-0372

1. That Council receive Report No. OI-2023-0014 prepared by the Fleet Division, Operations and Infrastructure Department dated November 8th, 2023, regarding the Award of Contract OID2023-082 - Replacement of three (3) dump trucks with winter control equipment (FLT-113, FLT-114, FLT-115);

2. That Council award the contract for "OID2023-082 - Three (3) Dump Trucks with Winter Control Equipment" to Donald Currie Trucks Inc. in the amount of \$1,198,092.00 excluding applicable taxes;

3. That Council approve the budget increase of \$187,921.54 (including 1.76% HST) to be funded by the Fleet and Equipment Replacement Reserve; and,
4. That Council authorize the Manager of Procurement Services to execute the contract with Donald Currie Trucks Inc. and all other necessary documents on behalf of the Town.

Carried

- c. 2024 Interim Realty Tax Levy
Report No. DCAO-2023-0013

RESOLUTION NO. C-2023-0373

1. That Council receive Report No. DCAO-2023-0013 prepared by the Taxation and Revenue Division, Office of the Deputy CAO dated November 8, 2023 respecting the 2024 Interim Realty Tax Levy.
2. That Council authorize the following regarding the 2024 Interim Realty Tax Levy; and
 - a. That an Interim Tax be levied on all rateable real property in the Town of Georgina which has been assessed according to the last revised assessment roll; and
 - b. That the 2024 Interim Tax Levy be set at 50% of the total 2023 taxes payable on each property; and
 - c. That for new properties added to the assessment roll for 2024 taxation, interim tax rates would be equivalent to 50% of the 2023 tax rate as listed in Attachment "1"; and
 - d. That the Interim Tax Levy for these realty taxes be paid in two relatively equal installments and the installments shall be due Monday, February 26, 2024 and Friday, April 26, 2024; and
 - e. That the Treasurer and/or Tax Collector be authorized to amend in whole or in part any billing in order to comply with any provincial legislation which may be introduced or passed by the Province of Ontario prior to or after the issuance of the billing.
3. That Council adopt the necessary By-Law to give effect to the above-noted recommendations.
- d. Asset Retirement Obligation Policy
Report No. DCAO-2023-0016

RESOLUTION NO. C-2023-0374

1. That Council receive Report No. DCAO-2023-0016 prepared by the Financial Strategy and Planning Division dated November 8, 2023 regarding the Asset Retirement Obligations Policy.
2. That Council approve the Asset Retirement Obligation Policy as outlined in Attachment '1' of the report.

Carried

2. Reports Requiring Separate Discussion

Item No. 10.1.a, as follows, was dealt with as a regular report rather than as a public meeting.

- a. Applications for Draft Plan of Subdivision and Zoning Bylaw Amendment

1376389 Ontario Ltd., Part Lot 3, Concession 4 N(G), Part 1, Plan RS65R-13487, e/s Woodbine Avenue, Keswick

Report No. DS-2023-0092

Denis Beaulieu; applications would facilitate, both in the interim and the final development scheme, given the timing for servicing in this area, provisions for development on private interim services with conditions around timing and securities for full servicing of the lands when needed either by other developments in the southern part of the Keswick Business Park and/or when the twin force mains are activated on Woodbine Avenue. The plan is to obtain Council approval of the recommendations, to work with the applicant on finalization of the zoning bylaw and expectation of a site plan application to advance the Scott Woods Transport component of this development.

Murray Evans; client moving facility from Vaughan to Georgina, wants to move asap, meeting on Friday to take this hopeful approval and start working on next step in the development - hopefully mid summer next year he will have a building permit application.

RESOLUTION NO. C-2023-0375

Moved By Councillor Biggerstaff

Seconded By Councillor Fellini

1. That Council receive Report No. DS-2023-0092 prepared by the Development Planning Division, Development Services Department dated November 8, 2023, respecting applications for Draft Plan of Subdivision and Zoning By-law Amendment submitted by Evans Planning Inc. (c/o Murray

Evans) on behalf of 1376389 Ontario Limited for the property legally described as Part of Lot 3, Concession 4 (NG), Part 1, Plan RS65R-13487;

2. That Council approve the above-noted Draft Plan of Subdivision application, subject to the Conditions of Draft Approval forming Attachment No. 6 to Report DS-2023-0092;
3. That Council approve the application to amend Zoning By-law 500 to rezone the lands legally described as Part of Lot 3, Concession 4 (NG), Part 1, Plan RS65R-13487 from Rural (RU) to various standard and site-specific Business Park (BP) 1, 2 (Gateway) and 3 zones;
4. That, should minor revisions be required to the Zoning By-law Amendment application as per Section 34 (17) of the Planning Act, that further notice shall not be required; and,
5. That the implementing amending Zoning By-law be progressed to Council at a later date.

Carried

11. REPORTS

2. Reports Requiring Separate Discussion;
 - a. MURC verbal update by consultant

Melanie Morris, Colliers Project Leaders, provided a status report on the MURC construction project, advising that the project is 92% complete by cost with a December 2023 turnover to the Town and a public opening in March of 2024. The project remains on time and on budget. The release of a time lapse video is the progress.

RESOLUTION NO. C-2023-0376

Moved By Councillor Biggerstaff
Seconded By Councillor Neeson

That Council receive, with thanks, the verbal update provided by Melanie Morris of Colliers Project Leaders regarding the progress of the Multi Use Recreation Complex (MURC) construction project and timelines.

Carried

- h. Verbal update by staff regarding the Pepperlaw Pump Track and Skate Park

Courtney Rennie provided an update on the Pefferlaw Pump Track and Skate Park project with paving and substantial completion expected in June 2024.

RESOLUTION NO. C-2023-0377

Moved By Councillor Dale

Seconded By Councillor Genge

That Council receive the verbal report provided by staff concerning the Pefferlaw Pump Track and Skate Park project construction and timelines.

Carried

Moved By Councillor Biggerstaff

Seconded By Councillor Fellini

That the meeting recess at 10:30am

Carried

The Council Meeting reconvened at 10:45am

e. Water Bill High Consumption Policy

Report No. DCAO-2023-0015

Discussion included a potential monthly water billing to determine water leaks sooner and the ability for residents to access their water billing online or an alert in the system to advise of an increase in water consumption.

RESOLUTION NO. C-2023-0378

Moved By Councillor Neeson

Seconded By Councillor Biggerstaff

1. That Council receive Report No. DCAO-2023-0015 prepared by the Taxation and Revenue Division, Office of the Deputy CAO dated November 8, 2023 respecting the Water Bill High Consumption Policy.
2. That Council endorse and approve the implementation of a Water Bill High Consumption Policy as outlined in Report No. DCAO-2023-0015, with an amendment to reduce the timeframe for 50% leak adjustment eligibility from 10 years to 5 years per service address.

Carried

- f. Release of 2024 Draft Budget
Report No. DCAO-2023-0012
*See below, Item No. 11.1.g of this agenda
- g. Release of the 2024 Draft Budget
Report No. DCAO-2023-0012
(Advisement: originally listed as Item 11.1.f on the main agenda)

Mayor Quirk indicated the draft budget suggests a 3.5% tax increase with an additional 2% for capital reserves, noting that there is no operating increase for the Multi Use Recreation Complex (MURC) coming online.

Rob Wheeler provided an overview of the 2024 draft budget document, advising that Bill 3, Strong Mayor Powers, has changed the budget approval process by implementing key budget process steps; Day 1 (Nov. 7th) Mayor proposes the budget, +30 days (Dec. 6th) Council meets and may amend the budget, +10 days, Mayor may veto budget amendments, +15 days, Council may override Mayoral vetos.

The proposed 2024 tax increase includes a 3.5% operating budget plus a 2% capital investment totalling a 5.5% tax levy increase; for an average single family detached dwelling with current value assessment of \$448,000, this would equate to a \$140 total tax increase.

RESOLUTION NO. C-2023-0379

Moved By Councillor Genge

Seconded By Councillor Biggerstaff

- 1. That Council receive Report No. DCAO-2023-0012 prepared by the Financial Strategy and Planning Division, Office of the Deputy Chief Administrative Officer Department, dated November 8, 2023 respecting the Release of the 2024 Draft Budget.

Carried

12. DISPOSITIONS, PROCLAMATIONS, AND GENERAL INFORMATION ITEMS

- 1. Dispositions/Proclamations
 - a. Township of McKellar requesting support from all Ontario municipalities, urging the Province to amend its legislation to include digital publications as acceptable notice

- Staff was requested to communicate to Council all appropriate additional methods of reaching out to the community, once determined, in addition to digital communications

RESOLUTION NO. C-2023-0380

Moved By Councillor Neeson

Seconded By Regional Councillor Davison

That Council endorse the position of the Township of McKellar urging the Province to amend its legislation to include digital publications as an acceptable means of publication and notice requirements.

Carried

2. General Information Items

a. Information Items

Councillor Neeson expressed his appreciation to the Town of Bradford West Gwillimbury and the Township of Brock for their support of Georgina's request to the Province to move forward on the Lake Simcoe Protection Plan and retain the 44 tonne target per year including the annual financial plan to achieve such phosphorus reduction.

RESOLUTION NO. C-2023-0381

Moved By Councillor Neeson

Seconded By Councillor Fellini

That the General Information items for the November 8, 2023 Council Agenda be received.

Carried

b. Briefing Notes None.

13. **MOTIONS/ NOTICES OF MOTION None.**

14. **REGIONAL BUSINESS**

November 9th Regional Committee of the Whole agenda includes; Infrastructure Plan update, servicing capacities and provincial growth targets, provincial fair integration program, public transit transfers between York Region Transit and TTC, vacant home taxes, community, safety and well-being plan

15. **OTHER BUSINESS**

16. **BY-LAWS**

Moved By Councillor Fellini

Seconded By Councillor Genge

That the following bylaw be adopted as presented;

1. Bylaw Number 2023-0083 (TA-1) to levy an interim rate upon taxable property for the 2024 taxation year

Carried

17. CLOSED SESSION

Moved By Regional Councillor Davison
Seconded By Councillor Neeson

That Council convene into Closed Session at 11:45am to deal with the following matter(s);

- a. LITIGATION OR POTENTIAL LITIGATION, INCLUDING MATTERS BEFORE ADMINISTRATIVE TRIBUNALS, AFFECTING THE MUNICIPALITY OR LOCAL BOARD, Section 239(2)(e), MA; Lake Drive Jurisdiction - Judicial Review

Carried

Moved By Regional Councillor Davison
Seconded By Councillor Fellini

That the meeting reconvene into Open Session at 1:12pm and report on matter(s) discussed in Closed Session.

Carried

RESOLUTION NO. C-2023-0382

Moved By Councillor Neeson
Seconded By Councillor Genge

In regard to Closed Session item 17.1(a) on the agenda under Section 239(2)(e) of the Municipal Act being litigation or potential litigation including matters before administrative tribunals affecting the municipality or local board regarding Lake Drive Jurisdiction Judicial Review;

1. That Council receive the Solicitor's update and direct staff and Solicitor to proceed accordingly

Carried

18. CONFIRMING BY-LAW

Moved By Councillor Biggerstaff
Seconded By Councillor Dale

That the following bylaw be adopted;

1. Bylaw Number 2023-0084 (COU-2) confirming proceedings of Council on November 8, 2023

Carried

19. MOTION TO ADJOURN

Moved By Regional Councillor Davison
Seconded By Councillor Fellini

That the meeting adjourn at 1:15pm

Carried

Margaret Quirk, Mayor

Rachel Dillabough, Town Clerk



GEORGINA

Subject: Two Additional Business Cases for Budget Deliberation

To: Mayor and Council

From: Rob Wheeler, Deputy Chief Administrative Officer / Treasurer

Date: December 5, 2023

Briefing:

As requested by Council at the Meeting of November 22, 2023, there are two additional business cases attached for Council's consideration during budget deliberations.

Background

In the Council meeting on November 22, 2023, Council received the following two reports.

- Agenda item 11 c - Research and Considerations to inform Council on Health Georgina's request for funding re: Physician Recruitment and a future Urgent Care Centre. Report No. SI-2023-0016.
- Agenda item 11 d - Lake Drive Functional Assessment Study Update. Report No. OI-2023-0020.

Upon discussion, Council requested that two new business cases be presented for budget deliberations:

Business Case Number	Title of Request	Budget Request
24-CI-SI-05	Develop Georgina's Health Care Strategy and Action Plan	\$225,000
24-CI-OI-24	Lake Drive Improvements – Phase 1	\$120,000

The two business cases are attached for your review and consideration. If approved, they will be included in the 2024 final budget book.

Attachments:

1. Business case 24-CI-SI-05 - Develop Georgina's Health Care Strategy and Action Plan
2. Business case 24-CI-OI-24 – Lake Drive Improvements – Phase 1



Title of Request:	Develop Georgina’s Health Care Strategy and Action Plan	Business Case Type: Capital Initiative
Department:	Strategic Initiatives	Business Case number: 24-CI-SI-05
Division:	Strategy and Transformation	Budget Year: 2024
Budget Request:	\$225,000	Funding Source: Discretionary Reserve

Project Description:

The challenges facing a strained health care system throughout the province and in local communities, like the Town of Georgina, are well known and are “expected to persist” as a result of underfunding and a shortage of frontline workers.

There are multiple groups and partners, with similar goals and mandates, committed to and working toward improving access to health care in Georgina. Building on the success of other municipalities, there is opportunity for the Town to provide assistance in supporting the development of a collective and coordinated approach for health care improvements in Georgina.

Although the Province is responsible for providing funding and leadership in the delivery of health care, there are areas of local challenge that may benefit from the assistance of the municipality, with respect to enhancing coordination between health care providers and supporting the development of a coordinated local strategy.

This may be a pivotal time to leverage the Town’s unique position to retain a health expert to lead the development of a ‘Made-in-Georgina Health Care Strategy and Action Plan’ that will improve the state of health care for the community and surrounding area, and give us the best chance of securing future support from the Province. In this regard, staff are suggesting the following as potential next steps for Council’s consideration:

- Form a Core Project Team to develop a high-level Project Plan and a Request for Proposal (in consultation with various health care stakeholders) in order to secure a health care system expert for the project.
- Retain a health care systems expert and temporary part-time staff resource to develop a ‘Made-in-Georgina Health Care Strategy and Action Plan’, that will guide the future direction of improving access to health care in the community and provide a coordinated framework to

support long-term solutions and future advocacy (lobbying) efforts that will assist all partners to secure government and private sector support and funding. Given the number of stakeholders involved, the strategy and action plan development will likely take 9-12 months, once the health care expert has been retained.

- Establish a time limited task force, inclusive of various partners such as representatives from Town Council, Ontario Health, Health Georgina, Southlake Community Ontario Health Team, Oak Valley Health, York Region, Chippewas of Georgina Island First Nation, local health care providers, etc. to be responsible for supporting and steering the development of the Strategy and Action Plan.

The Town will provide temporary support to the health care expert and task force to ensure successful development of the Strategy and Action Plan and enhanced collaboration between local partners. Once the strategy shifts to implementation, leadership may be transitioned to a centralized local third-party health partner, with the Town participating and providing advice and support as one of many partners moving forward.

1. Proposed year of initiative (start date and end date):

Q2, 2024 – end date TBD based on scope and resource availability. (It is anticipated that the project will take approximately 9-12 months, once the health care expert is on board).

2. Nature of initiative/review factors (check and explain all that apply):

- Legislative, Growth Risk Management, Service Level Change, Strategic Priority, Efficiency, Adopted Plan/Study
 Other (please specify)

3. Brief links to Strategic Plan Departmental Business Plans or other plans:

2023-2027 Strategic Plan:

- Pillar - Creating a Vibrant, Healthy, and Safe Community for All
- Goal - Support a safe, healthy and inclusive community
- Initiative - Advocate for enhanced health and wellness services, partnership and investment attraction for Georgina

4. Main/desired goal or outcomes/benefits:

The objective is to build a 'Made-in-Georgina Health Care Strategy and Action Plan' that will improve the state of health care for the community and give us the best chance of securing future funding, resources and support from the Province and other partners.

There are multiple groups and stakeholders, with similar goals and mandates, committed to and working toward improving access to health care in Georgina. The two primary overarching health care groups/organizations that are working to integrate, advocate and develop programs/services related to health care:

1. Southlake Community-Ontario Health Team, introduced and supported by the Province (Ontario Health), is a self-organized partnership of health care organizations working closely to better coordinate, integrate and improve access to health care and reduce gaps in the health care system.
2. Health Georgina, a federally chartered not-for-profit organization, with a goal of ensuring the citizens of the Town of Georgina have easy access to health care, health care providers and give residents a voice in their health care.

The two groups have similarities in mandate and although their priorities at times may differ, both groups have a strong commitment to improving access to health care for Georgina.

In addition, there are more than 75 health care providers supporting various aspects of the health care system in Georgina, including primary care, long-term care/home care, rehabilitation, hospice and respite care and mental health/addictions, etc. that may add to the overall complexity.

Enhanced collaboration and alignment of stakeholders toward a coordinated and integrated strategy, will help to optimize advocacy efforts, ensure strategic allocation of financial support and maximize success in improving access to health care. Building on the success of other municipalities, there is an opportunity for the Town to provide assistance in supporting the development of a collective and coordinated approach for health care improvements in Georgina.

5. Cost/financial impact, recovery and net Impact:

Budget type	Funding source	Net impact
<input type="checkbox"/> Operating one-time (2024 only) <input type="checkbox"/> Operating re-occurring (2024 and future) <input checked="" type="checkbox"/> Capital one-time <input type="checkbox"/> Capital multi-year	<input type="checkbox"/> Tax levy <input type="checkbox"/> Assessment growth <input checked="" type="checkbox"/> Reserves <input type="checkbox"/> User fees	<p>Total cost:</p> <p style="text-align: center;">\$ \$225,000</p> <hr style="width: 20%; margin-left: auto; margin-right: auto;"/>

<input type="checkbox"/> Staffing one-time (2024 only) <input type="checkbox"/> Staffing re-occurring (2024 and future)	<input type="checkbox"/> Water/wastewater <input type="checkbox"/> Other:	Recovery:
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6. Other considerations or efficiency options:

Can the request be deferred? Not recommended. This may be a pivotal time to leverage the Town’s unique position to improve the state of health care for the community and surrounding area and give us the best chance of securing future support from the Province and other partners.

Is it more efficient to contract out the initiative? This business case proposes to contract out the service given the complex nature of the health care system and stakeholder landscape. There is also a need to secure a health care expert with government relations experience in order to achieve the best outcome. A portion of the funding from the business case will also be used for a temporary part-time staff resource to provide support for the project to ensure the use of budget in the most efficient and impactful way.

Can this initiative be combined with other present functions? N/A

Can the services model be changed to reduce this demand without reducing service levels? N/A

Can technology be leveraged? N/A

Can the service delivery be shared with other Town departments/agencies or municipalities? N/A

7. Other comments/gallery:

This project will enhance collaboration and support all stakeholders, including the Town, to improve advocacy and investment in health care for the residents of Georgina.



Town of Georgina
24-CI-OI-24
Capital Initiative

Title of Request:	Lake Drive Improvements – Phase 1	Business Case Type: Capital Initiative
Department:	Operations & Infrastructure	Business Case number: 24-CI-OI-24
Division:	Capital Delivery	Budget Year: 2024
Budget Request:	\$120,000	Funding Source: Discretionary Reserve

Project Description:

Lake Drive is a unique feature of the Town of Georgina because of its beautiful, natural setting which follows the shoreline of Lake Simcoe. These roads are also highly valued recreational and transportation routes. Concerns have long been expressed regarding the configuration of many portions of Lake Drive posing problems for the mix of pedestrian, cyclist, and vehicular users. To examine ways to address these concerns the Town has recently completed the “*Lake Drive Functional Assessment*” planning study (the Study). For reference, complete project documentation of the Study can be accessed and reviewed online at: Georgina.ca/Study.

The study recommended that a phased approach be used to implement several improvements on various sections of Lake Drive and Hedge Road over the course of many years. Consequently, Council directed staff to develop and present a business case to implement the first phase (see attached map) of the recommended improvements which includes:

- **Lake Drive North:** Metro Road North @ North Gwillimbury Park to Woodbine Avenue; and,
- **Lake Drive East:** Woodbine Avenue to Dalton Road

The improvements recommend implementation of a single, one-way, general purpose vehicular lane and a bi-directional, multi-use pathway for pedestrians and cyclists (see attached rendering) until the approach to the Jackson’s Point Business Improvement Area. Within and approaching the Jackson’s Point BIA, it is proposed to include a 2-way lane arrangement with sharrows. The exact details of the transition in this area are to be clarified during the detailed design.

It is recommended to design the general purpose vehicular lane from West to East (Eastbound traffic) and implement the lane arrangement seasonally during the summer months. Should Council agree, Staff will design with this direction and seasonality as a baseline, to be brought to Council mid-year for an update on progress and any concerns with the recommended approach. A key design principle identified in the Study is that all improvements will be confined to the existing width of the roadways.

The work program for this first phase of implementation includes the following tasks:

1. Collection and analysis of additional data on traffic, pedestrian and parking usage as necessary to support design of the recommended improvements.
2. Detailed design of the recommended improvements addressing: efficient traffic movements to support access to properties and businesses, feasibility of seasonal implementation; integration with existing features such as driveways and intersections; roadway modifications focused on clear and concise signage, pavement markings, and lane separation markers; and public communication and education.
3. *Construction of the recommended improvements. (not included in this business case)*

Funding for task 1, data collection and analysis listed above is included in the Operations and Infrastructure Department’s 2024 operational budget, expected to be completed in 2024.

The budget request included in this business case covers task 2, being detailed design, expected to be completed in 2024. Staff will return to council with a design update mid-year to brief council on progression.

Task 3, installation and construction, is expected to be complete for early summer, 2025. A separate business case will be prepared for the 2025 budget deliberations, with a refined cost estimate based upon the detailed design. Task 3 preliminary estimates will be included in the 10 year capital plan.

1. Proposed Year of Initiative (Start date and End Date): Q1 2024 – Q2 2025

2. Nature of Initiative/Review Factors (check and explain all that apply):

- Legislative, Growth Risk Management, Service Level Change, Strategic Priority, Efficiency, Adopted Plan/Study
 Other (please specify)

Risk Management: Completing the Phase 1 improvements on Lake Drive will enhance the safety of all users of this section of road, thereby reducing risk of accidents for pedestrians, cyclists, and motorists.

Service Level Change: Completing the Phase 1 improvements on Lake Drive will encourage additional use of this section of road by pedestrians and cyclists while having little change on use by motorists.

Strategic Priority: Completing the Phase 1 improvements on Lake Drive will enhance tourism and healthy recreational use of this important feature that is unique to Georgina.

3. Brief Links to Strategic Plan Departmental Business Plans or Other Plans:

Delivering Service Excellence:

- Proactively manage infrastructure and assets to ensure service continuity.

Creating a Vibrant, Healthy and Safe Community for all:

- Support a safe, healthy and inclusive community.

This initiative also aligns well with the Economic Development and Tourism strategy’s objective to strengthen tourism, as well as the Town’s approach to increasing active transportation opportunities.

4. Main/Desired Goal or Outcomes/Benefits:

Completion of detailed design of a single-lane, one way traffic with multi-use pathway on Lake Drive North from Metro Road at North Gwillimbury Park to Woodbine Avenue, and Lake Drive East from Woodbine to Dalton Road.

5. Cost/ Financial Impact, Recovery and Net impact:

Budget type	Funding Source	Net Impact
<input type="checkbox"/> Operating one-time (2024 only) <input type="checkbox"/> Operating re-occurring (2024 and future) <input checked="" type="checkbox"/> Capital one-time <input type="checkbox"/> Capital Multi-Year <input type="checkbox"/> Staffing one-time (2024 only) <input type="checkbox"/> Staffing re-occurring (2024 and future)	<input type="checkbox"/> Tax Levy <input type="checkbox"/> Assessment Growth <input checked="" type="checkbox"/> Reserves <input type="checkbox"/> User Fees <input type="checkbox"/> Water/Wastewater <input type="checkbox"/> Other:	<p>Total Cost:</p> <p style="text-align: center;">\$ 100,000 + \$20,000 contingency = \$120,000</p> <hr/> <p>Recovery:</p>

6. Other Considerations or Efficiency Options:

Can the request be deferred? No, this work is part of a multi-year program to resolve long-term problems on Lake Drive.

Is it more efficient to contract out the initiative? Yes.

Can this initiative be combined with other present functions? The work of this business case will be coordinated with the Town's Waterfront Parks Master Plan, the Lake Drive Shoreline Action Plan and the on-going annual road repairs and capital works programs.

Can the services model be changed to reduce this demand without reducing service levels? No.

Can technology be leveraged? No.

Can the service delivery be shared with other Town Departments/Agencies or municipalities? No.

7. Other Comments / Gallery:

Rendering of Recommended One-Lane Roadway with Multi-Use Path Cross-Section:



Location Map of Phase 1:



CORPORATION OF THE TOWN OF GEORGINA
IN THE
REGIONAL MUNICIPALITY OF YORK

BY-LAW NO. 2023-0089 (COU-2)

BEING A BY-LAW TO CONFIRM THE PROCEEDINGS OF THE
SPECIAL COUNCIL BUDGET MEETING HELD ON THE 5th and 6th
DAYS OF DECEMBER, 2023

WHEREAS pursuant to Section 5(1) of the *Municipal Act, 2001*, S.O. 2001, c. M.25 (the Act) as amended, the powers of a municipality shall be exercised by its Council;

AND WHEREAS pursuant to Section 5(3) of the Act, a municipal power, including a municipality's capacity, rights, powers and privileges under Section 9 of the Act, shall be exercised by bylaw unless the municipality is specifically authorized to do otherwise;

AND WHEREAS it is deemed expedient that the proceedings of the Council of the Corporation of the Town of Georgina at this meeting be confirmed and adopted by bylaw;

NOW THEREFORE, the Council of the Corporation of the Town of Georgina, in the Regional Municipality of York, enacts as follows:

1. The actions of the Council of the Corporation of the Town of Georgina at its meeting held on December 5th and 6th, 2023, in respect of each recommendation contained in the Reports of the Departments and each motion and resolution passed and other action taken by the Council of the Corporation of the Town of Georgina at this meeting, is hereby adopted and confirmed as if all such proceedings were expressly embodied in this bylaw;
2. The Mayor and proper officials of The Corporation of the Town of Georgina are hereby authorized and directed to do all things necessary to give effect to the action of the Council of the Corporation of the Town of Georgina referred to in the preceding section hereof;
3. The Mayor or Deputy Mayor and Clerk or Deputy Clerk are hereby authorized and directed to execute all documents necessary on that behalf and to affix thereto the Seal of the Corporation of the Town of Georgina; and
4. For the purposes of the exercise of the authority of the head of Council to veto a bylaw in accordance with Section 284.11 of the Act, this Confirmatory Bylaw shall be deemed to be separate Confirmatory Bylaws for each item listed on the agenda.

READ AND ENACTED this 6th day of December, 2023.

Margaret Quirk, Mayor

Rachel Dillabough, Town Clerk